

Sustainability as Key-driver for Innovation

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Bioeconomy as territorial regeneration Transition from a product-based economy to a system-based economy

DEVELOPMENT

MODEL OF INTEGRATED BIORFFINERY

Biorefinery integrated in the local area:

- primarily dedicated to the production of chemicals and high added-value products
- different local raw materials (low-input crops, scraps, etc.) respect for local biodiversity
- use of marginal lands and re-industrialization of deindustrialized sites
- integration of a wide and rising range of low-impact technologies and plants
- Involvement of the world of agriculture, research, environment, consumers and local institutions

PRODUCTS

Innovative bioplastics and biochemicals based on renewable resources, which are biodegradable and compostable according to the most important international standards.

New bio-products as an occasion to rethinking overall systems.



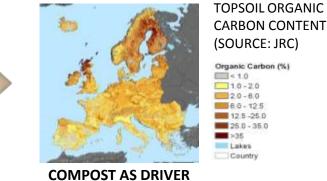
Example of product innovation to rethink a system



ORGANIC WASTE IN LANDFILL



DEVELOPMENT OF ORGANIC WASTE SEPARATE COLLECTION SYSTEMS THROUGH BIOPLASTICS

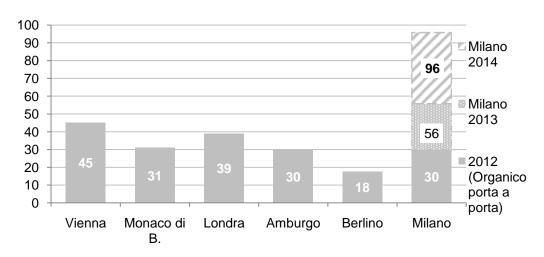


FOR SOILS FERTILITY

ORGANIC WASTE SEPARATELY COLLECTED IN ITALY (CIC data)

- > 2006: 2,6 MIO TONS
- > 2013: 5,2 MIO TONS
- < 4,8% IMPURITIES
- 240 COMPOSTING PLANTS
- 43 ANAEROBIC DIGESTION PLANTS

Organic Waste: the Milan case





Adressing societal challenges with bioplastics



ORGANIC WASTE IN LANDFILL



DEVELOPMENT OF ORGANIC WASTE SEPARATE COLLECTION SYSTEMS THROUGH BIOPLASTICS





COMPOST AS DRIVER FOR SOILS FERTILITY

TOPSOIL ORGANIC CARBON CONTENT (SOURCE: JRC)

Organic Carbon (%)

1 0 -2.0

2.0 -6.0

6.0 -12.5

12.5 -25.0

25.0 - 35.0

35.5

Lakes

Country

Addressing the build-up of a third generation biorefinery for bioplastics and biochemicals

2014 013 2010

07 4 1 1 2 0 0 0 1 20

UPSTREAM INTEGRATION

1989

















Network of sites related to the bioplastics and biochemicals value chain and based on Novamont technologies



Mater-Bi®: applications

Tailor-made applications where biodegradability and compostability present added value

















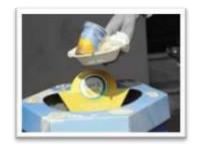
















Technologies and development scheme for the upstream integration of Novamont bioplastics

2014 2011 2010

07 UPSTREAM INTEGRATION

1989















50/50 JV





versalis

INVESTMENT: 180 MIO/€

DIRECT EMPLOYMENT: 120 PEOPLE

(145 FINAL)

INDIRECT EMPLOYMENT: AVERAGE

400 (PEAK>700)

Azelaic Acid (monomer for Mater-Bi)

Pelargonic acid Components for Biolubricants

Additives for rubbers, etc.

Matrica

RECONVERSION OF A
DEINDUSTRIALIZED PETROLCHEMICAL
SITE INTO AN INTEGRATED BIOREFINERY
WITH A LOCAL PRODUCTION CHAIN

IDENTIFICATION OF LOCAL SUSTAINABLE
PLURIENNAL OLEAGINOUS CROPS AND
VEGETABLE SCRAPS

CREATION OF A LOCAL REASEARCH
CENTRE TO SUSTAIN LOCAL
DEVELOPMENT WITH PILOTS

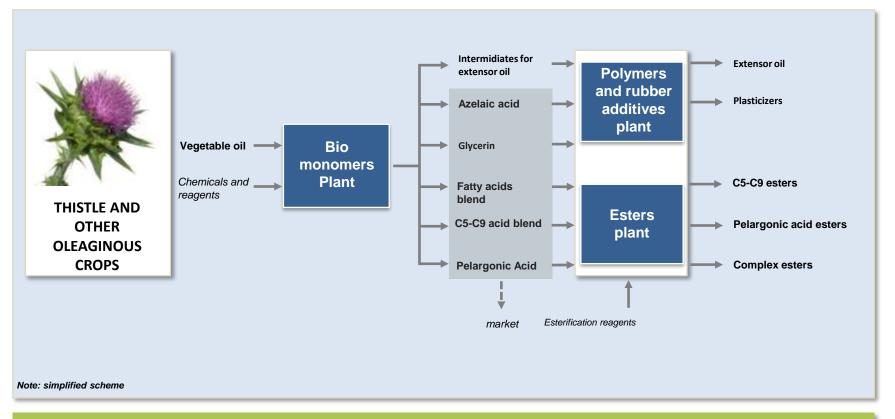


Matrica





Matrica production cycle From oil to chemicals



<u>BIOMONOMERS PLANT</u>: VEGETABLE OIL FEEDSTOCK. PRODUCTION CAPACITY: 35'000 TON/Y <u>ESTERS PLANT</u>: PRODUCTS FOR SPECIALTY APPLICATIONS: 2 INDIPENDENT AND FLEXIBLE

PRODUCTION LINES

ADDIVES PLANT: ADDITIVES FOR RUBBERS AND POLYMERIC PLASTICIZERS



From azelaic acid Proprietary Mater-Bi of third generation









THE "ORIGINAL" THAT LOOKS AFTER THE NEW GENERATIONS

Higher proportion of renewable resources, improved technical and environmental performance, less raw materials of fossil origin. For flexible and rigid films, coatings, injection moulding, extrusion and thermoforming.















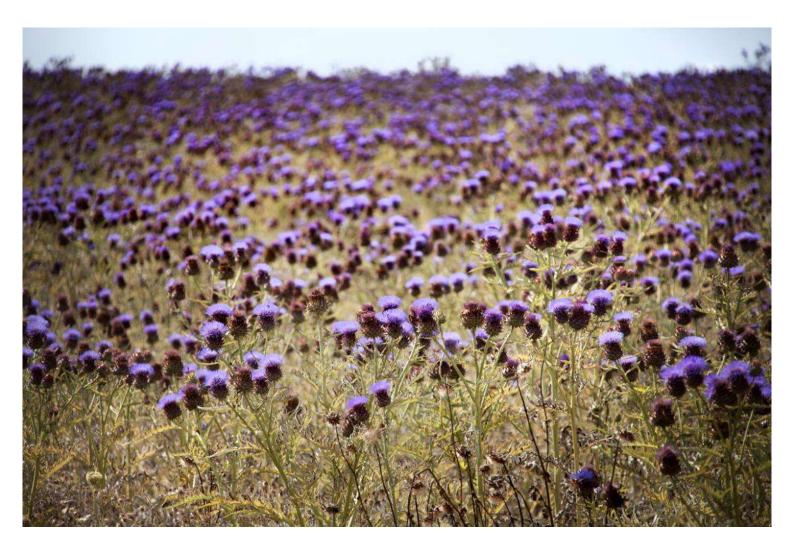


New biochemicals: sectors where Matrica products will contribute to the quality of the environment

PLASTICIZERS FOR PVC AND OTHER POLYMERS AS REPLACEMENT OF PHTALATES	WORLDWIDE PRODUCTION OF PHTALATES: 5.5 MIO TON
BIOLUBRICANTS FOR AGRICULTURE, MARINE AND INDUSTRIAL APPLICATIONS: high lubricity, biodegradability, low flammability	EU PRODUCTION OF LUBRICANTS: 5.2 MIO TON HYDRAULIC FLUIDS: 0.7 MIO TON
PALM OIL FREE COMPONENTS FOR COSMETICS	
OIL EXTENDERS FOR RUBBER	EUROPEAN PRODUCTION: > 0.5MIO TON
BIO-HERBICIDES FOR INTEGRATED AGRICULTURE	

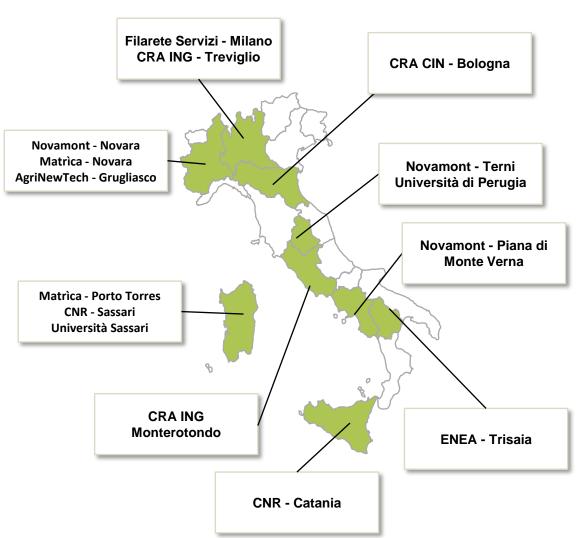


The agricultural value chain





Map of research on dry crops

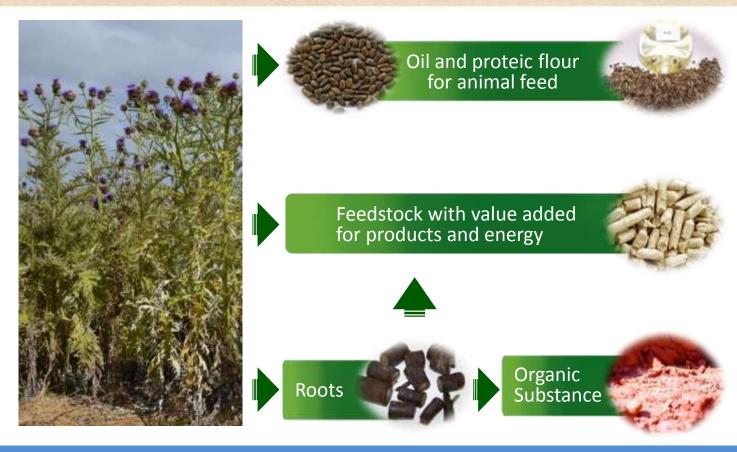




- Agronomic aspects
 - Soil preparation
 - Weed control
 - Fertilization
 - Entomology
- Mecanization and logistic aspects
- Agricultural valuations
- Genetic improvements
- Active molecules extraction
- Crushing/Oil production and modification
- Proteic Meal
- Sugars from biomass
- Fermentation
- Energy from biomass



The thistle: different uses and development conditions



AFTER 3 CONSECUTIVE YEARS OF EXPERIMENTATION:

- 400 HA AND MORE THAN 40 FARMERS INVOLVED
- BIOMASS PRODUCTION > 15 TON/HA (17 TON/HA IN 2014)
- SEEDS PRODUCTION ~ 1,5 TON/HA (1,74 TON/HA IN 2014)
- ENGINEERING OF SPECIFIC FARMING MACHINES SUITABLE FOR SARDINIAN STONY GROUNDS



Some images from thistle harvesting in Matrica experimental fields (August 2014)















Potential areas for thistle production

HARABLE LAND IN SARDINIA: JUST IN SASSARI PROVINCE 70,000 HA OF HARABLE LAND LOST FROM 1982 TO 2010 (SOURCE: ISTAT)

Anno	1982	1990	2000	2010
Territorio				
Italia	15.832.613	15.025.954	13.181.859	12.856.048
Sardegna	1 431 302	1 358 018	1 019 955	1 153 691
Sassari	316.160	319.816	240.027	246.822
Nuoro	255.516	259.036	191.688	229,376
Cagliari	256.398	221.943	165.958	203.047
Oristano	202.996	197.665	156.288	166,691
Olbia-Tempio	138.723	139.980	88.552	94.707
Ogliastra	70.885	70.980	56.731	69.869
Medio Campidano	109.762	94.911	75.241	82,998
Carbonia-Iglesias	80.863	53,687	45.470	60.181

Dati estratti il 20 nov. 2012, 17h28 UTC (GMT), da censagri. Stat

La Superficie Agricola Utilizzata (SAU) ammonta a circa 1,153,691 ha, dei quali solo poco più del 34.1% è destinato a seminativo.





SARDINIA ANNUAL IMPORT OF FEED: ABOUT 140,000 TON/Y



Fall-out in terms of territorial regeneration and new growth along the whole value chain

- → PRIVATE INDUSTRIAL INVESTMENTS IN WORLD PREMIER PLANTS (3 FLAGSHIPS) (MORE THAN 500 MIO ALREADY INVESTED). NEW PLANTS TO BE STARTED BETWEEN 2015 AND 2016;
- → **PRIVATE INVESTMENTS IN R&D** (AROUND 200 MIO EURO) TRIGGERING MULTIDISCIPLINARY PROJECTS WITH UNIVERSITIES AND PRIMARY RESEARCH CENTRES;
- → START-UP OF **SPECIFIC AND LOW IMPACT AGRICULTURAL VALUE CHAINS**, NOT COMPETING WITH FOOD PRODUCTION;
- → REVITALIZATION OF DOWNSTREAM VALUE CHAINS;
- → **REINDUSTRIALIZATION** OF 6 DEINDUSTRIALIZES SITES, FOR A TOTAL OF MORE THAN 1.500 EMPLOYEES: TERNI, PIANA DI MONTE VERNA (CE), PATRICA (FR), PORTO TORRES (SS), NOVARA, ADRIA (RO);
- → NEW PROCESSES AND BIOPRODUCTS AT EU LEVEL:
 - → AZELAIC ACID
 - → PELARGONIC ACID
 - → THEIR DERIVATIVES
 - → NEW OIL EXTENDERS FOR RUBBER AND PLASTICIZERS
 - → BIOBUTANEDIOL

Novamont

- → STARCH-BASED AND VEGETABLE OIL BASED BIOPLASTICS
- → A VIRTUOUS **CHAIN OF HIGH QUALITY COMPOST** WITH EXTRAORDINARY CASES OF EXCELLENCE (MILAN CHAMPION IN QUANTITY AND QUALITY OF ORGANIC WASTE)

Lessons learned

- New products and technologies are available, as well as many case studies of system based economy, which can become catalysts for a faster growth.
- Crisis at a certain extent is a result of our inability to change model. If policies will not be able to leverage from what achieved today, the costs of inactivity will be dramatically high.
- A change of mindset is needed: Bioeconomy is not just dealing with renewable resources, but with **territorial regeneration** and **cultural change**, promoting the concept of **Sustainable Regions**: recovery of abandoned land for sustainable productions, soil improvement, reindustrialization of deindustrialized/polluted sites, rethinking of agricultural value chains not economically sustainable through new integrated technologies, launch of integrated agro-industrial projects along the value chain.



Thanks for your attention!

« The challenge of our millennium is in the balance between the technical means that humanity possesses and the wisdom in how we will make use of them »

Umberto Colombo

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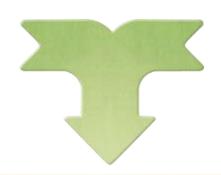
Our roots (1989)



Montecatini

Chemical Technologies

MONTEDISON





Eridania-Beghin Say

Agricultural Raw Materials

FERTEC - Ferruzzi Research and Technologies

Research&Development Projects with focus on: materials, cobuilders for cleaning, biofuels, pulp additives, chemical intermediates from hydrocracking, etc.

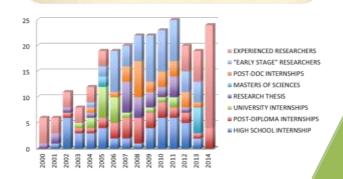
Integration of Chemistry, Agricolture and Environment

Living Chemistry for Quality of Life.



Novamont today A knowledge-based industry

MORE THAN 250 TRAINING PROGRAMMES SINCE 2000



HUMAN CAPITAL 25-YEAR R&D EXPERIENCE 6.2% OF TURNOVER 20% OF EMPLOYEES ~ 1.000 PATENTS



R&D

INDUSTRY

1996 - RESEARCH CENTRE →
2014 - TURNOVER OF 145 MIO/€
257 PEOPLE DIRECTLY EMPLOYED
BY NOVAMONT(2014)
~ 500 PEOPLE EMPLOYED

INCLUDING JVs AND START-UPs)





A cultural change from a linear to a circular model

Encouraging the transition from a linear model to a **circular economy**, making a cultural leap in the direction of economic, social and environmental sustainability which must involve the whole of society, starting from the local areas and from the cooperation with all the stakeholders .

